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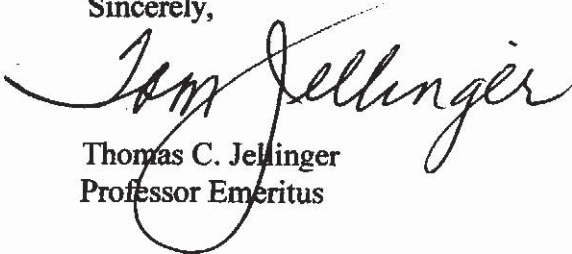
Scott Norvell  
Master Builders of Iowa  
221 Park Street  
Des Moines, IOWA 50303

Dear Scott -

Your presence at the Construction Engineering 50<sup>th</sup> Reunion was very important to me. Besides the fact that the MBI put up the money to fund the start-up of the program, it was the personal support from both the members and staff of the MBI which I so greatly appreciated. I was straight from industry and a stranger to academia. Ken Lewis, Bill Klinger and Ken Gethman were there for me those first years. And believe me, I used them every chance I got. They helped keep me grounded in my new environment.

Scott, I hope that you will convey to the MBI membership my everlasting gratitude for all that the association has done for the Construction Engineering program, and for Ro and me personally. In addition to the professional relationships, Ro and I enjoyed close friendships with many of the MBI members. There are fond memories of times at Vacation Village, MBI Annual Conventions and being with the group at National AGC meetings. All my MBI memories are good ones!!

Sincerely,

A handwritten signature in cursive script that reads "Tom Jellinger". The signature is written in black ink and is positioned above the typed name.

Thomas C. Jellinger  
Professor Emeritus